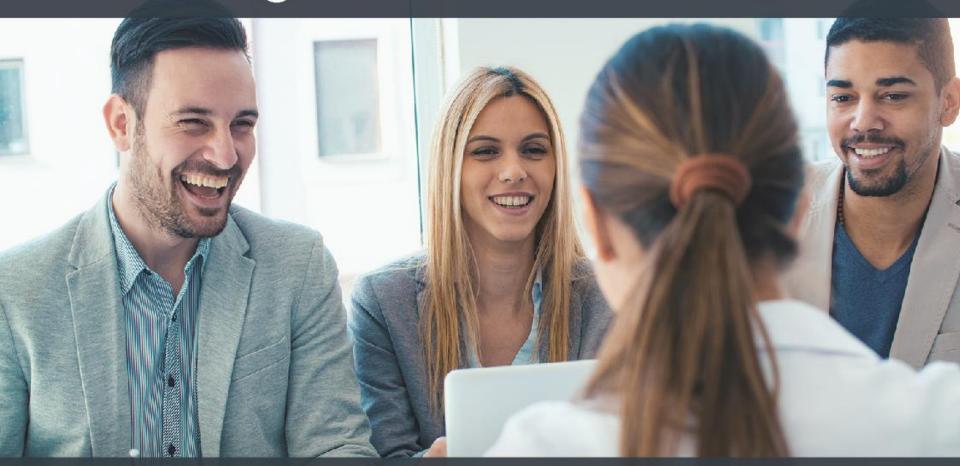
Balancing Compensation and Culture for the Right Fit





FINDING THE RIGHT FIT





MGMA Data - Most used benchmarks

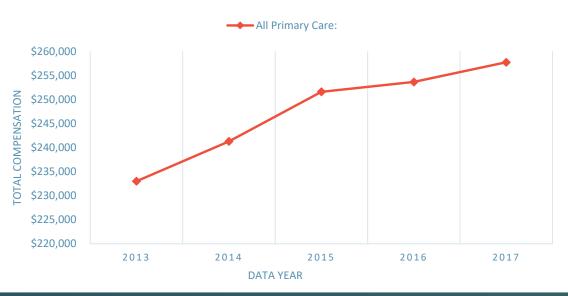
- Compensation: Total compensation as reported on the W2.
 - Excludes fringe benefits
- Work RVUs: Reflects the relative time and intensity associated with furnishing a Medicare PFS (Physician Fee Schedule) service
- Compensation to Work RVU Ratio: Total compensation divided by the Work RVUs
 - This reflects only the sample of individuals that had both compensation and wRVUs submitted.
 - This is an important aspect of the Provider Compensation.
 - So many organizations pay based on productivity.
 - This measurement reflects what those providers are paid per wRVU.



Primary care physicians' compensation rose by more than 10% over the past five years

Evidence of the worsening primary care physician shortage in the American healthcare system.

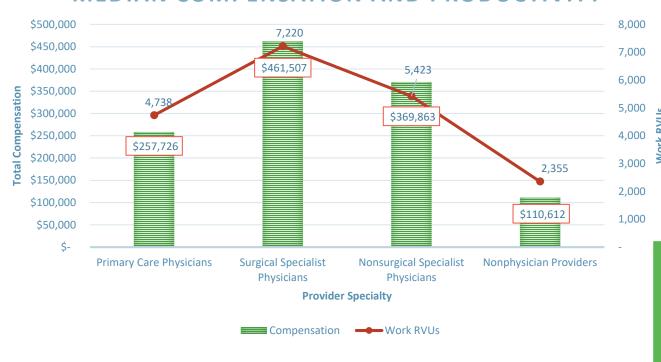
ALL PRIMARY CARE COMPENSATION TREND







MEDIAN COMPENSATION AND PRODUCTIVITY

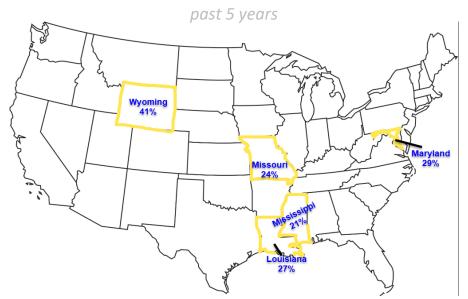




Comp

Depending on medical specialty, the difference in physician compensation between the highest-paid state and the lowest-paid state range between \$100,000 and nearly \$270,000.

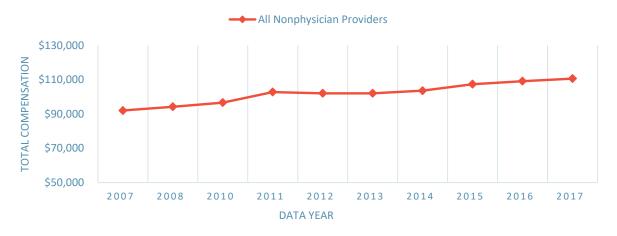
Top 5 states with increase in median total compensation





Over the past five years, overall nonphysician provider compensation has increased at a rate of 8%. Looking at the changes over the past 10 years, the rate has doubled to 17%.

ALL NONPHYSICIAN PROVIDER COMPENSATION 10 YEAR TREND





Successfully Benchmarking Compensation

Filter the data to get the most relevant data to compare against. MGMA filters include:

- Organization Ownership (Hospital vs Physician owned)
- Demographic Classification (Metro vs Nonmetro)
- Geographic Section (Eastern, Midwest, Southern, Western)
- Number of FTE Physicians
- Practice Type (Single Specialty vs Multispecialty)
- Years in specialty
- Etc.

Ensure you are looking at the correct group of physicians

- Academic vs Non-academic
- Newly hired providers
 - Just out of residency/fellowship vs not



FINDING THE RIGHT FIT





Balancing Risk and Reward for Your Ideal Practice

Higher Reward

Lower Reward

Large Group Practice

- + Risk/overhead spread among more physicians
- + Clinical synergies
- + Referral opportunities
- Less independence
- Reduced governance role
- Accountability for group's performance

Small Group Practice

- + Greater governance role
- + Shared risk/overhead
- Shared accountability for colleagues' performance
- Less independence than solo

Hospital Employment

- + Low financial risk
- + Guaranteed income/benefits
- + Relief from administration
- Limited income growth
- Less independence/control
- Future tied to organization's performance

Solo Practice

- + Set your schedule
- + Independence
- + Clinical autonomy
- + Fast rewards for efficiency
- Adept at running practice
- Assume full risk/overhead
- Develop own patient base
- No financial cushion

Lower Risk

Higher Risk





FINDING THE RIGHT FIT





CASE STUDY

Cost of Living in Albany, Georgia Compared to Atlanta, Georgia

Cost of Living Indexes	Albany	Atlanta
Overall	81	102
Food	107	103
Housing	45	103
Median Home Cost	\$84,100	\$191,600
Utilities	89	94
Transportation	98	104
Health	91	102
Miscellaneous	97	100

100 = national average



CASE STUDY

Cost of Living in Albany, Georgia Compared to Atlanta, Georgia

\$300,000 in Albany should increase to \$375,184 in Atlanta







CASE STUDY

Cost of Living in Albany, Georgia Compared to Atlanta, Georgia

Albany vs. Atlanta: \$399,900



2509 Old Ivy Ln, Albany, GA 31721

4 beds · 4 baths · 4,045 sqft

WALKING IN A PRIVATE WONDERLAND! This Southern Living Plan home is situated on +/-7 acres of wooded property that has a CREEK as a boundary. If love to walk in the woods or watch the wildlife that abounds, this is property is for you. This home has been painted top to



1204 Barnes St NW, Atlanta, GA 30318

3 beds · 1 bath · 1,256 sqft

This 1256 square foot single family home has 3 bedrooms and 1.0 bathrooms. It is located at 1204 BARNES ST NW



FINDING THE RIGHT FIT





Find Your Idea Practice Location



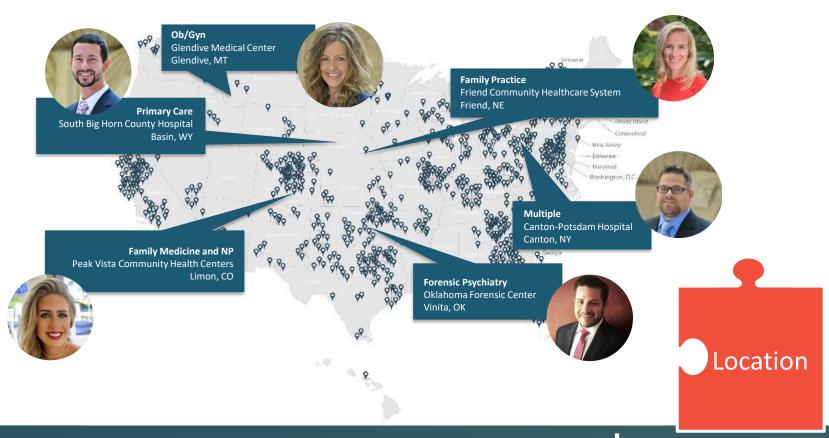
Keep an Open Mind

50% of physician candidates selected an opportunity in a location they didn't previously consider.





Look Beyond the Easy and Obvious



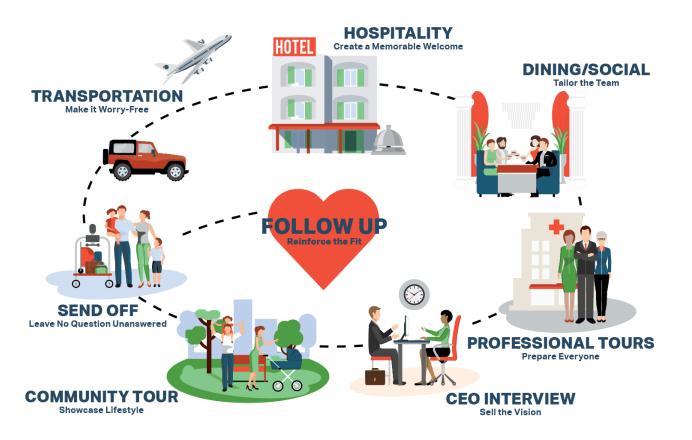
Culture: Do All the Pieces Fit?

Culture

The sum of the parts -- underscored by values, beliefs, attitudes, and behaviors that employees share and exhibit on a daily basis in their work and in the community



Cultural Showcase: The Site Visit







Evaluating Fit







The 3 C's of Culture and Fit

The distinguishing factor will be the connection, comfort and confidence you feel





The Total Package

Manage Your Decisions Strategically

Compensation

• Learn How it Works: Understand benchmarks, benefits & incentives

Quality of Practice

Balance Risk and Reward: There is little variation geographically

Location

• Expand Your Horizons: Compare cost of living and quality of life

Culture

• Fit Matters: The number one reason for turnover is poor fit

Decide

• Trust your Gut: Don't sit on an offer too long or let terms kill a great fit



ADDITIONAL RESOURCES

Physician Salary Calculator

White Paper: Physician Workforce Through 2030

Guide to Developing a Strategic Physician Recruitment Plan

Infographic Guides: Physician Trends, Engagement and Networking

Case Studies

