Recruitment. Retention. Revenue. Critical Success Factors for Growth and ROI



WHAT BEST PRACTICES DRIVE RETURN ON YOUR INVESTMENT IN RECRUITING PHYSICIANS?

Investing in best practices makes "dollars and sense," when \$1 million in annual revenue per physician is at stake.



ONE Define accountabilities for leadership and recruitment teams that impact time to fill and retention.

TWO Identify key performance indicators for measuring the efficiency of your recruitment program.

THREE Determine the benchmark data points for building your ROI model.



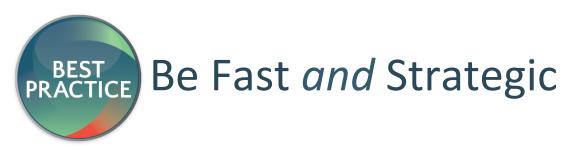


What is the Key to ROI?

RECRUIT EFFICIENTLY RECRUIT TO RETAIN

Faster Fills with Physicians Who Fit!





- Streamline the Process
- Shorten the Search
- Control your Expenses

Accelerating a Search by 30 days = \$80,000+ in Revenue



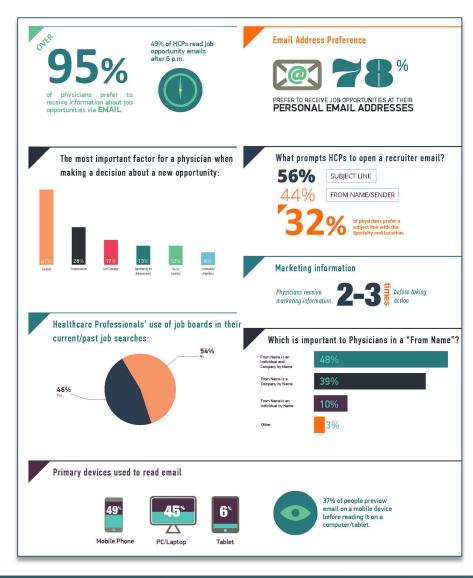
Source: MGMA, Family Medicine physician revenue approx. \$1 million per year





MMS Job Opportunity Preferences

Source: 2017 Recruiter Physicians Survey; www.mmslists.com





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BEST

Rise Above the Noise









Use Social Media to get Noticed by Passive Candidates

...of doctors are using social media for professional services

...of physicians'most popular social media activities are following colleagues' discussions



31% ...of health care professionals use social media for professional networking and development

Source: MDigitalLife





Make Recruiting a Top Priority



Recognize Physicians and Advanced Practice Professionals are the #1 Asset of the Hospital



Make Recruitment and Retention a Priority



Develop a Retention Culture



Build Foundation of Transparency and Trust



Work with Recruiter to Optimize Strategy







Be Strategic & Agile in Recruitment

How To Win Top Physician Talent:

- ✓ Recruit Aggressively
- ✓ Draft a Winning Interview
 Team
- ✓ Pay Close Attention to Timelines
- ✓ Be Flexible

- ✓ Think Outside the Box
- ✓ Be Prepared to Make a Decision
- ✓ Make Your Recruiter Your Best Ally
- ✓ Engage Leadership





Personalize the Candidate Experience





Physician experience.



Sample Recruitment & Retention Process

Share Screening Data CEO and VP of Physician Practice Physician Management Champions Physician Interview **Includes** Recruitment Phone Interview One-to-One with • Reference checks Administration Candidate Physician **Medical Staff** Acquisition Champions **Planning** Phone Screening Evaluation Position Activation Hiring Search Firm Engagement Marketing Plan



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Create a Culture of Retention

Retention begins during the recruitment process

Studies show that the highest rate of physician turnover occurs in the first three years, so work extra hard early on to help physicians fit, succeed, and stay.



Help to Continue to Build Relationships

> Assist in Professional Development

Help Adjust Personally to New Environment



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Recruit for Retention and Drive ROI

Turnover Costs Well Over \$1 Million Per Physician

The Right Hire:

Recruiting costs: \$250,000
Search expenses, sign-on bonuses, income guarantees, relocation costs

The Wrong Hire:

Lost Revenue: \$1,000,000+ \$1,058,055 avg. annual revenue per Family Medicine physician

PLUS the Hidden Costs of High Turnover

- Orientation, credentialing and training costs for new physicians
- Wasted administrative time
- Decreased productivity, low morale and lost patient loyalty





Optimize Return on Investment

Benchmark Recruitment Metrics

- Time to Fill: Less than 60 days
- Acceptance Rate: Greater than 90%
- Interviews to Hires: Fewer than 3
- Recruitment ROI: Investment to Hire over the Revenue Generated

Value of the Right Hire vs Cost of the Wrong Hire



THANK YOU

Visit our site to learn more at <u>jacksonphysiciansearch.com</u>

OR

Reach out to our consultants directly at 866.284.3328

